

*Position as at the end of January 2020
(Period 202010)*

People & Places
Customer & Resources
Finance & Trading
Planning & Regulatory Services

Adjustments to Reconcile to amount to be met from reserves

Direct Services Trading Account

Capital Charges outside the General Fund
Support Services outside the General Fund

NET SERVICE EXPENDITURE

Revenue Support Grant and New Homes Bonus
Retained Business Rates
Council Tax
Contribution from Collection Fund
Summary excluding Investment Income

Investment Property Income
Interest Receipts

OVERALL TOTAL

Planned Appropriation to/(from) Reserves
Other Reserve Movements

Supplementary Estimates

(Surplus)/Deficit

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
1,860	1,805	1,822	17	1.0
3,414	3,281	3,379	98	3.0
6,764	8,618	8,790	172	2.0
793	1,923	1,713	(210)	(10.9)
12,830	15,627	15,704	77	0.5
(67)	(144)	(55)	89	61.8
(50)	(60)	(60)	0	(0.5)
(144)	(172)	(172)	0	0.1
12,570	15,251	15,417	166	1.1
0		0	0	-
(1,777)	(2,132)	(2,632)	(500)	(23.5)
(9,098)	(10,917)	(10,917)	0	(0.0)
0	0	0	0	-
1,696	2,202	1,868	(334)	(15.2)
(1,476)	(1,258)	(1,348)	(90)	0.0
(219)	(200)	(258)	(58)	0.0
0	744	262	(482)	(64.8)
(620)	(744)	(744)	0	
0	0	450	450	
0	0	0	0	
(620)	0	(32)	(32)	

3. Services by Chief Officer

Position as at the end of January 2020 (Period 202010)

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual for Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded							
- Administrative Expenses - Communities & Business	29	16	13	22	10	32	10
- Administrative Expenses - Housing	2	-	2	-	-	-	-
- All Weather Pitch	(4)	(4)	(0)	(5)	-	(5)	-
- Community Development Service Provisions	(6)	(6)	-	(6)	-	(6)	-
- Community Safety	188	166	22	199	14	213	14
Community Housing Fund	4	-		-	-		
- Economic Development	41	48	(7)	59	(1)	58	(1)
- Economic Development Property	439	261	178	268	10	278	10
- Grants to Organisations	181	177	4	181	(1)	181	(1)
- Health Improvements	40	43	(3)	51	(2)	49	(2)
- Housing Initiatives	32	40	(9)	48	-	48	-
- Homeless	203	203	1	253	(1)	252	(1)
- Homelessness Funding	86	90	(4)	-	-	-	-
- Housing	138	131	7	148	-	148	-
- Homelessness Prevention	7	-	7	-	-	-	-
- Housing Energy Retraining Options (HERO)	122	98	25	45	-	45	-
Housing Register	10	5		6	-	6	
- Leader Programme	4	4	0	4	-	4	-
- Leisure Contract	76	74	2	182	(1)	181	(1)
- Leisure Development	15	20	(5)	20	-	20	-
- The Community Plan	43	46	(3)	55	(3)	52	(3)
- Tourism	6	30	(23)	33	(1)	32	(1)
- Youth	36	28	8	34	-	34	-
- West Kent Partnership	(10)	(6)	(4)	-	-	-	-
- Energy Efficiency	-	5	(5)	5	(4)	1	(4)

Position as at the end of January 2020
(Period 202010)

People & Places SDC Funded cont.

- Gypsy Sites
- Disabled Facilities Grant Administration
- Private Sector Housing
- Sevenoaks Switch and Save
- Total People & Places (SDC Funded)**

Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	Forecast
Actual	Budget	Variance as at y-	Budget	for Var	Forecast	Annual
£'000	£'000	t-d	£'000	£'000	(including	Variance
		£'000			Accruals)	£'000
					£'000	£'000
9	(5)	14	(6)	10	3	10
0	-	0	(20)	-	(20)	-
161	223	(62)	228	(11)	217	(11)
0	-	0	-	-	-	-
1,853	1,686	158	1,805	19	1,824	19

**Position as at the end of January 2020
(Period 202010)**

People & Places Externally Funded

- Choosing Health WK PCT	(34)	(15)	(18)	-	-	-	-
- Community Sports Activation Fund	16	18	(2)	-	-	-	-
- Dementia Area Project - Run Walk Push	(4)	-	(4)	-	-	-	-
- Dunton Green Projects - S106	34	26	8	-	-	-	-
- Dunton Green Projects	(0)	-	(0)	-	-	-	-
- One You - Your Home Project	(8)	-	(8)	-	(1)	(1)	(1)
- Partnership - Home Office	(6)	(6)	(0)	-	-	-	-
- PCT Health Checks	(10)	-	(10)	-	-	-	-
- PCT Initiatives	(3)	20	(23)	-	(1)	(1)	(1)
- Sport Satellite Clubs	(1)	-	(1)	-	-	-	-
- Sportivate Inclusive Archery Project	(0)	-	(0)	-	-	-	-
- Troubled Families Project	(2)	-	(2)	-	-	-	-
- West Kent Enterprise Advisor Network	34	33	1	-	-	-	-
- West Kent Kick Start	(9)	-	(9)	-	-	-	-
- West Kent Business Rates Retention	-	-	-	-	-	-	-
- West Kent Partnership Business Support	(1)	-	(1)	-	-	-	-
Total Communities & Business (Ext Funded)	6	76	(70)	-	-	(2)	(2)

Total People & Places

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual for Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
6	76	(70)	-	-	(2)	(2)
1,860	1,763	88	1,805	19	1,822	17

**Position as at the end of January 2020
(Period 202010)**

Customer & Resources	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Asset Maintenance IT	168	236	(68)	283	-	283	-
- Civic Expenses	16	16	(1)	17	-	17	-
- Democratic Services	128	122	6	148	5	153	5
- Elections	174	120	54	136	-	136	-
- Register of Electors	180	193	(14)	223	(6)	217	(6)
- Administrative Expenses - Corporate Services	16	12	3	17	-	17	-
Land Charges	(50)	(92)	41	(105)	50	(55)	50
Street Naming	(6)	5	(10)	6	(10)	(4)	(10)
- Administrative Expenses - Legal and Democratic	59	59	(0)	69	4	73	4
- Administrative Expenses - Human Resources	14	4	10	4	-	4	-
- Support - Contact Centre	436	445	(9)	536	(10)	526	(10)
- Support - IT	1,066	1,063	2	1,117	(30)	1,086	(30)
- Support - Legal Function	164	200	(36)	241	(43)	198	(43)
- Support - Local Offices	28	19	10	19	10	29	10
Support - Rev & Ben Control	-	-	-	239	-	239	-
- Support - Nursery	2	-	2	-	-	-	-
- Support - Human Resources	288	272	16	318	28	346	28
- Corporate Projects	62	85	(22)	101	(20)	81	(20)
- Benefits Admin	(521)	(521)	0	4	(1)	2	(1)
- Benefits Grants	396	396	(0)	(25)	-	(25)	-
- Dartford Rev&Ben Partnership Hub (SDC costs)	1,452	1,469	(17)	-	-	-	-
- Local Tax	(571)	(661)	90	(118)	121	3	121
- Administrative Expenses - Revenues and Benefits	0	-	0	-	-	-	-
- Support - Counter Fraud	(84)	(84)	-	55	-	55	-
Total Customer & Resources	3,414	3,356	57	3,281	98	3,379	98

**Position as at the end of January 2020
(Period 202010)**

Finance & Trading	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Action and Development	5	6	(1)	7	-	7	-
- Consultation and Surveys	-	-	-	4	(4)	(0)	(4)
- Corporate Management	713	796	(83)	1,056	(37)	1,019	(37)
- Corporate - Other	-	25	(25)	151	(20)	131	(20)
- Equalities Legislation	-	-	-	20	(20)	(0)	(20)
- External Communications	158	184	(26)	201	(9)	192	(9)
- Housing Advances	1	1	(0)	1	-	1	-
- Housing Other Income	(18)	(12)	(6)	(14)	-	(14)	-
- Members	351	377	(26)	455	(17)	438	(17)
- Misc. Finance	1,400	1,329	71	1,763	-	1,763	-
- Performance Improvement	6	6	(0)	(1)	7	6	7
- Administrative Expenses - Chief Executive	7	13	(6)	22	-	22	-
- Administrative Expenses - Finance	64	23	41	32	30	61	30
- Administrative Expenses - Transformation and Strategy	5	4	1	5	-	5	-
- Support - Audit Function	(17)	(29)	11	176	(16)	160	(16)
- Support - Exchequer and Procurement	121	96	25	116	5	121	5
- Support - Finance Function	155	150	5	183	(5)	178	(5)
- Treasury Management	99	102	(3)	126	(1)	126	(1)
- Car Parks	(1,512)	(1,709)	198	(1,951)	190	(1,760)	190
- Asset Maintenance Argyle Road	106	126	(20)	167	-	167	-
- Asset Maintenance CCTV	17	15	3	18	-	18	-
- Asset Maintenance Countryside	0	7	(7)	8	(6)	3	(6)
- Asset Maintenance Other Corporate Properties	29	28	1	33	-	33	-
- Asset Maintenance Direct Services	51	67	(16)	80	(5)	75	(5)
- Asset Maintenance Hever Road	36	33	3	38	-	38	-
- Asset Maintenance Leisure	127	151	(24)	182	-	182	-

**Position as at the end of January 2020
(Period 202010)**

Finance & Trading cont.	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Asset Maintenance Playgrounds	6	7	(1)	8	-	8	-
- Asset Maintenance Support & Salaries	34	29	5	78	-	78	-
- Asset Maintenance Sewage Treatment Plants	0	7	(7)	9	-	9	-
- Asset Maintenance Public Toilets	-	6	(6)	7	-	7	-
- Bus Station	17	10	7	13	-	13	-
- Car Parking - On Street	(398)	(411)	12	(494)	(20)	(514)	(20)
- CCTV	266	212	53	264	15	279	15
- Civil Protection	55	59	(4)	71	(0)	70	(0)
- Emergency	57	57	0	68	-	68	-
- Estates Management - Buildings	27	(3)	30	(11)	40	29	40
- Estates Management - Grounds	119	98	21	118	15	133	15
- Housing Premises	(2)	8	(10)	15	(10)	5	(10)
- Kent Resource Partnership	(38)	(54)	16	(0)	-	(0)	-
- Markets	(190)	(158)	(32)	(185)	(30)	(215)	(30)
- Parking Enforcement - Tandridge DC	(27)	(22)	(5)	(29)	-	(29)	-
- Parks and Recreation Grounds	136	154	(18)	185	(6)	179	(6)
- Parks - Greensand Commons Project	101	-	101	-	-	-	-
- Parks - Rural	89	106	(17)	130	(4)	126	(4)
- Asset Maintenance Operatives	11	-	11	-	-	-	-
- Public Transport Support	-	0	(0)	0	-	0	-
- Refuse Collection	2,310	2,251	60	2,781	50	2,831	50
- Administrative Expenses - Direct Services	0	-	0	-	-	-	-
- Administrative Expenses - Property	4	3	1	3	-	3	-
- Administrative Expenses - Transport	7	5	2	7	-	7	-
- Street Cleansing	1,210	1,222	(12)	1,467	(0)	1,467	(0)
- Support - Central Offices	421	415	7	473	(10)	463	(10)

**Position as at the end of January 2020
(Period 202010)**

Finance & Trading cont.

- Support - Central Offices - Facilities
 - Support - General Admin (Post/Scanning)
 - Support - General Admin (Print Shop)
 - Support - General Admin
 - Support - Health and Safety
 - Support - Direct Services
 - Support - Procurement
 - Support - Property Function
 - Public Conveniences
 - Dartford Audit Partnership Hub (SDC Costs)
- Total Finance & Trading**

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
225	209	16	271	28	299	28
123	154	(31)	184	(15)	169	(15)
12	(14)	26	(37)	14	(23)	14
13	22	(9)	166	-	166	-
18	17	1	22	(0)	22	(0)
56	40	17	51	14	65	14
7	5	2	6	-	6	-
49	40	9	48	-	48	-
45	38	7	49	-	49	-
93	176	(82)	-	-	-	-
6,764	6,477	287	8,618	172	8,790	172

**Position as at the end of January 2020
(Period 202010)**

Planning & Regulatory Services	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y- t-d £'000	Annual Budget £'000	Annual For Var £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Administrative Expenses - Planning Services	82	32	49	46	42	88	42
- Conservation	63	75	(11)	85	(13)	73	(13)
- Planning Performance Agreement	42	-	42	-	47	47	47
- LDF Expenditure	0	-	0	-	-	-	-
- Planning - Appeals	190	168	22	203	33	236	33
- Planning - CIL Administration	(39)	(24)	(15)	(68)	(11)	(79)	(11)
- Planning - Counter	(0)	-	(0)	-	-	-	-
- Planning - Development Management	(111)	166	(276)	222	(278)	(56)	(278)
- Planning - Enforcement	316	231	85	280	93	373	93
- Planning Policy	423	451	(28)	569	(50)	519	(50)
Building Control Partnership Members	0	-	0	-	-	-	-
Building Control Partnership Hub (SDC Costs)	1	(0)	1	-	-	-	-
Building Control	(163)	(107)	(56)	(129)	3	(126)	3
Dangerous Structures	1	2	(1)	3	(2)	1	(2)
- Dartford Environmental Hub (SDC Costs)	-	-	-	-	-	-	-
- EH Commercial	5	(2)	7	263	3	266	3
- EH Animal Control	12	(2)	15	1	16	17	16
- EH Environmental Protection	20	60	(39)	405	(43)	362	(43)
- Licensing Partnership Hub (Trading)	(26)	(9)	(18)	-	-	-	-
- Licensing Partnership Members	-	-	-	-	-	-	-
- Licensing Regime	(23)	(5)	(18)	10	(22)	(12)	(22)
- Administrative Expenses - Health	1	7	(6)	10	(5)	5	(5)
- Administrative Expenses - Licensing	1	6	(5)	8	(5)	3	(5)
- Taxis	(4)	3	(7)	4	(9)	(5)	(9)
Administrative Expenses - Building Control	1	10	(9)	12	(10)	2	(10)
Total Planning & Regulatory Services	793	1,062	(270)	1,923	(211)	1,713	(211)

4. Cumulative Salary Monitoring

**Position as at the end of January 2020
(Period 202010)**

People & Places

Customer & Resources

- Revenues & Benefits

- Legal & Democratic Services

Finance & Trading

- Operational Services

- Parking

- Emergency Planning & Property

Transformation & Strategy

Planning & Regulatory Services

- Planning

- Building Control

- Environmental Health

- Licensing

Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).

Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

People & Places Ext. Funded

Finance & Trading Ext. Funded

TOTAL All Salary Costs

Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	£'000	£'000	%
997	1,144	1,149	5	0
3,238	4,021	3,882	(139)	(3)
1,198	1,523	1,459	(64)	(4)
451	577	552	(25)	(4)
5,018	5,951	5,856	(94)	(2)
3,316	3,930	3,920	(10)	(0)
394	467	467	0	-
609	718	663	(55)	(8)
338	457	436	(21)	(5)
2,869	3,585	3,404	(181)	(5)
1,740	2,190	2,049	(141)	(6)
287	336	344	8	2
533	668	640	(28)	(4)
309	391	371	(20)	(5)
12,461	15,157	14,727	(430)	(14)
0	27	7	(20)	-
0	72	72	0	-
12,461	15,255	14,805	(450)	(3)
477	667	667	0	-
100	150	118	(32)	-
577	817	785	(32)	-
13,038	16,073	15,591	(482)	(3)

2019-20 Jan-20	PERIOD				YEAR-TO-DATE				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual /	Variance	Budget	Actual	Actual /	Variance	Budget	Forecast	Variance	Net	Net Actual	Variance	Net Budget	Net Actual	Variance
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	(219)	(222)	(1.3)	(3)	(2199)	(2209)	(0.4)	(10)	(2640)	(2650)	(10)	9	35	26	10	35	25
CDSU	(9)	(9)	0.3		(86)	(89)	(3.8)	(3)	(103)	(106)	(3)	17	22	5	20	25	5
Street & Toilet Cleaning	(114)	(114)	0.1		(1164)	(1172)	(0.7)	(8)	(1400)	(1408)	(8)	(8)	(41)	(33)	(13)	(46)	(33)
Trade	(31)	(36)	(14.5)	(5)	(384)	(365)	5.0	19	(447)	(427)	20	(50)		50	(46)	5	51
Workshop	(62)	(58)	5.7	4	(620)	(616)	0.7	4	(744)	(740)	4	(1)		1	(1)	0	1
Green Waste	(32)	(50)	(55.4)	(18)	(520)	(568)	(9.2)	(48)	(596)	(643)	(47)	(82)	(92)	(11)	(66)	(76)	(10)
															0	0	0
Cesspools	(20)	(19)	6.1	1	(203)	(192)	5.1	10	(243)	(236)	7	(26)	(6)	21	(31)	(15)	16
Pest Control	(4)	(4)	14.7	1	(81)	(57)	29.8	24	(90)	(67)	23	(6)	23	29	0	28	28
Grounds	(15)	(15)	0.0	0	(153)	(153)	(0.3)	(1)	(185)	(185)	0	1	(33)	(34)	(2)	(36)	(34)
Fleet	(80)	(85)	(6.9)	(6)	(798)	(820)	(2.7)	(21)	(958)	(958)	0	0	20	20	0	41	41
Depot	(25)	(24)	0.3		(253)	(224)	11.2	28	(302)	(287)	15	1	19	18	0	2	2
Emergency	(5)	(5)	0.0	0	(47)	(47)	0.0	0	(57)	(57)	0	(13)	(16)	(3)	(15)	(19)	(3)
Total Income	(615)	(640)	(4.1)	(25)	(6508)	(6513)	(0.1)	(5)	7766	(7764)	1	(157)	(67)	89	(145)	(56)	89
Expenditure																	
Refuse	221	242	9.5	21	2,208	2,244	1.6	35	2,650	2,685	35						
CDSU	10	12	13.0	1	103	111	7.7	8	124	131	7						
Street & Toilet Cleaning	116	107	(7.4)	(9)	1,156	1,131	(2.1)	(25)	1,387	1,362	(25)						
Trade	33	44	32.2	11	334	365	9.2	31	401	432	31						
Workshop	62	63	2.3	1	619	616	(0.5)	(3)	743	740	(3)						
Green Waste	40	55	36.4	15	438	476	8.5	37	530	567	37						
									0		0						
Cesspools	18	17	(3.5)	(1)	176	186	5.8	10	212	221	9						
Pest Control	8	7	(12.4)	(1)	76	81	6.3	5	90	95	5						
Grounds	15	10	(34.2)	(5)	154	120	(21.8)	(34)	183	149	(34)						
Fleet	80	88	10.1	8	798	840	5.2	42	958	999	41						
Depot	23	26	11.7	3	254	244	(3.9)	(10)	301	289	(12)						
Emergency	3	3	(9.9)	(0)	34	31	(9.0)	(3)	41	38	(3)						
Total Expenditure	629	673	7.0	44	6352	6446	1.5	94	7621	7708	87						
Net	14	33	3.0	19	(157)	(67)	1.4	89	145	(56)	89						

STAFFING STATISTICS JANUARY 2020

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	DECEMBER TOTALS
1. People and Places (Communities and Business	19.42	32.93	1.00	0.95	34.88	This includes Housing Advice	34.94
2. Customers and Resources Customer Solutions, HR, PAs, Legal, Democratic Service, Election, <i>Revenues and Benefits</i>	65.67	96.09	2.00	0.72	98.81		95.26
3. Finance and Trading	145.64	151.14	26.40	2.40	179.94		168.25
<i>3c & 3d Operational Services + CCTV</i>	112.16	109.39	25.40	1.20	135.99		127.78
<i>3e. Parking & Amenity Services</i>	13.00	13.00			13.00		13.00
<i>3f. Property Services (AM P&Property and FM)</i>	20.48	15.68			15.68		15.79
<i>Finance & Audit</i>		13.07	1.00	1.20	15.27		11.68
4. Transformation and Strategy	67.92	13.17	0.00		13.17		13.17
5a. Planning and regulatory (Environmental Services, Development Management, Licensing, Planning Policy)	50.21	66.48	3.00	0.16	69.64		69.54
<i>5b. Building Control</i>	7.00	7.00	0.00		7.00		7.00
<i>3a. Environmental Health</i>	12.57	0.00			0.00		0.00
<i>3b. Licensing</i>	10.67	0.00			0.00		0.00
SUB TOTAL	355.86	366.81	32.40	4.23	403.44		388.16
EXTERNALLY FUNDED POSTS							
7. Communities and Business	18.7	7.7	0.00		7.70		8.70
8. Operational Services	2	2	0.00		2.00		2.00
9. Property Services	1.50	1.00	0.00		1.00		1.00
SUB TOTAL	22.20	10.70	0.00		10.70		11.70
TOTAL	378.06	377.51	32.40	4.23	414.14		399.86
Number of staff paid in Dec 2019: 418 permanent, 12 casuals							

**Position as at the end of January 2020
(Period 202010)**

		Opening Balance	Latest Balance	Movement
		19/20 Opening Balance	Balance as at end January 20	19/20 Cumulative Movement to Date
BS010	Earmarked Reserv- VehiclRenewal (DAA)	(7,938)	(7,330)	608
BS020	Earmarked Reserv- FTS (DAB)	(1,364)	(1,364)	-
BS030	Earmarked Reserv- Carry Forward Items (DAC)	(1,000)	(1,000)	-
BS035	Earmarked Reserv- Capital ExpenditurReserve	(750)	(750)	-
BS045	Earmarked Reserv- IT Asset Maintenance	(707)	(682)	25
BS060	Earmarked Reserv- Rent Deposit Guarante(DAN)	(682)	(682)	-
BS065	Earmarked Reserv- Homelessness Prevention	(592)	(592)	-
BS075	Earmarked Reserv- Housing Surveys	(586)	(586)	-
BS090	Earmarked Reserv- Members Training (DAU)	(565)	(565)	-
BS120	Earmarked Reserv- VehiclInsuranc(DAZ)	(532)	(532)	-
BS125	Earmarked Reserv- Car Loans Fidelity Guarantee	(500)	(500)	-
BS130	Earmarked Reserv- District Elections (DAZ)	(491)	(309)	182
BS135	Earmarked Reserv- Electoral Registration	(444)	(444)	-
BS155	Earmarked Reserv- Economic Development	(423)	(423)	-
BS165	Earmarked Reserv- RHB repayablAssistance	(406)	(406)	-
BS250	Earmarked Reserv- DWP Hsg Benefit Subsidy	(396)	(396)	-
BS260	Earmarked Reserv- Local Plan/LDF	(351)	(381)	(30)
BS290	Earmarked Reserv- Unauthorised Encampments	(299)	(299)	-
BS300	Earmarked Reserv- Action and Development	(255)	(386)	(131)
BS320	Earmarked Reserv- Re-organisation	(206)	(206)	-
BS330	Earmarked Reserv- Capital Financing	(185)	(185)	-
BS340	Earmarked Reserv- Local Strategic Partnerships	(104)	(26)	79
		(18,778)	(18,045)	733
BS350	Earmarked Reserv- ClimatChangPPS	(99)	(99)	-
BS360	Earmarked Reserv- Budget Stabilisation	(94)	(94)	-
BS370	Earmarked Reserv- Civic Expenses Transport	(65)	(65)	-
BS380	Earmarked Reserv- Financial Plan	(61)	(61)	-
BS400	Earmarked Reserv- Community Development Reserve	(54)	(54)	-
BS410	Earmarked Reserv- Development Services Reserve	(37)	(54)	(17)
BS460	Earmarked Reserv- Swanley Station Improvements	(36)	(36)	-
BS470	Earmarked Reserv- New Homes Bonus Reserve	(35)	(129)	(94)
BS480	Earmarked Reserv- Big Community Reserve	(33)	(33)	-
BS490	Earmarked Reserv- Flood Support Scheme	(24)	(24)	-
BS500	Earmarked Reserv- Pension Fund Valuation Adj.	(14)	(14)	-
BS510	Earmarked Reserv- NNDR Safety Net Deficit Reserve	(10)	(10)	-
BS520	Earmarked Reserv- CorporatProject Support Reserve	(8)	(8)	-
BS540	Earmarked Reserv- Property Investment Strategy MaintenancReserve	(7)	(7)	-
BS570	Earmarked Reserv- Community InfrastructurLevy Administration (CIL)	(6)	(6)	-
BS580	Earmarked Reserv- Switch and Save	(5)	(5)	-
BS590	Earmarked Reserv- Community Housing Fund	(4)	(4)	0
BS600	Earmarked Reserv- Housing & Commercial Growth Fund		(567)	(567)
Other Earmarked Reserves (balances <£100k)		(594)	(1,272)	(677)
Total		(19,372)	(19,317)	56
General Fund				
BW020	General Fund	(1,500)	(1,500)	-
Total		(20,873)	(20,817)	56

10. Capital

Position as at the end of January 2020 (Period 202010)

People & Places

<DIRECTORATE_text>

	Y-T-D	Annual (19/20)	Annual	Annual (19/20)
	Actual	Budget	For Var	Forecast (including Accruals)
	£'000	£'000	£'000	£'000
RHPCG 10-11 SDC	3	-	-	-
WKHA Adaps for Disab Financing Costs Advances	130	-	-	-
Affordable Housing	2,638	-	-	-
Improvement Grants	279	1,100	-	1,100
Improvement Grants HIA (DFG) - Capital	362	-	-	-
Property Investment Strategy	184	5,000	-	5,000
PIS 1st Floor Suffolk House - Refurbishment	17	-	-	-
Whiteoak Leisure Centre	597	550	-	550

Finance & Trading

Vehicle Purchases	414	548	-	548
CCTV	1	20	-	20
Buckhurst 2 Multi-Storey Car Park	8	5,861	-	5,861
Buckhurst 2 - Housing	3,384	-	-	-
Bradbourne Car Park	-	-	-	-
Junction Works - Suffolk Way/High Street	(274)	-	-	-

Planning & Regulatory

S106 Capital	122	-	-	-
CIL Other	1,448	-	-	-
CIL Parish Councils	529	-	-	-

Total Capital

9,841	13,079	-	13,079
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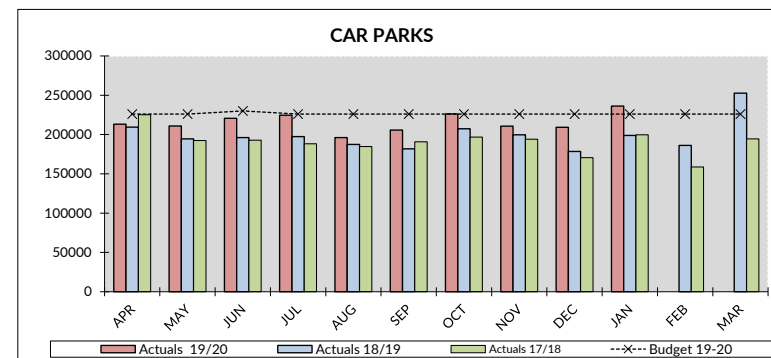
8 Income Graphs Summary

		Comparison of 18/19 and 19/20, where brackets show increased income	MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2019/20	Annual Forecast
	ACTUAL					
CAR PARKS	2,153,502	(202,447)	2,264,588	111,086	2,716,705	2,716,705
ON-STREET PARKING	892,666	53,849	858,447	(34,219)	1,030,136	1,030,136
LAND CHARGES	144,188	(25,613)	175,113	30,924	210,135	210,135
BUILDING CONTROL	446,229	(60,944)	389,258	(56,971)	467,110	467,110
DEVELOPMENT MANAGEMENT	1,014,460	(356,353)	768,102	(246,358)	921,722	921,722
	4,651,045	(591,508)	4,455,507	(195,539)	5,345,808	5,345,808

CAR PARKS (HWCARPK)

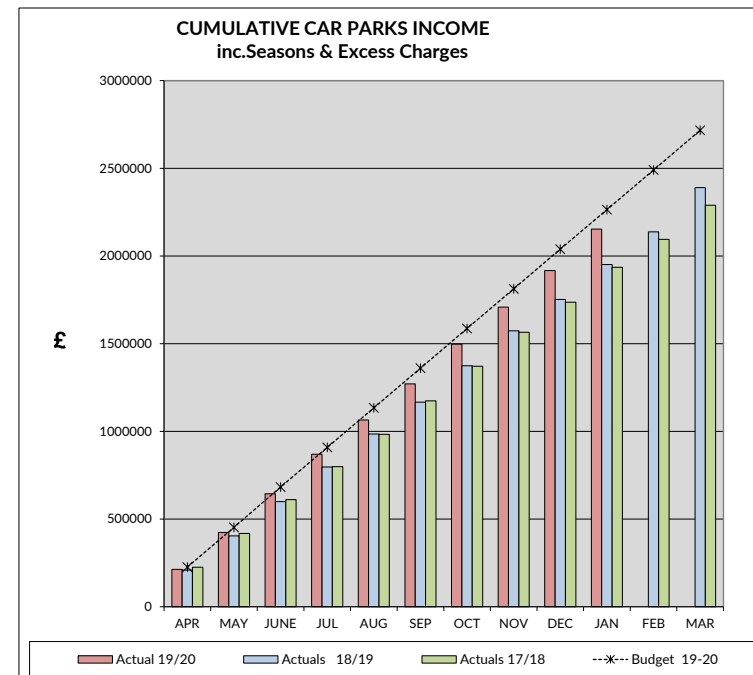
	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 to 19/20	Budget 19-20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	225,193	209,387	213,119	(3,732)	226,059	12,940	
2 MAY	192,331	194,451	210,813	(16,362)	226,059	15,246	
3 JUN	192,806	196,119	220,637	(24,518)	230,059	9,421	
4 JUL	188,319	197,332	224,678	(27,346)	226,059	1,381	
5 AUG	184,778	187,490	196,164	(8,674)	226,059	29,895	
6 SEP	190,794	181,917	205,737	(23,820)	226,059	20,322	
7 OCT	196,832	207,316	226,210	(18,894)	226,059	(151)	
8 NOV	194,124	199,634	210,651	(11,017)	226,059	15,408	
9 DEC	170,661	178,551	209,265	(30,714)	226,059	16,793	
10 JAN	199,732	198,858	236,228	(37,370)	226,059	(10,169)	
11 FEB	158,761	186,163			226,059		
12 MAR	194,523	252,653			226,059		
TOTAL	2,288,853	2,389,870	2,153,502	-202,447	2,716,705	111,086	2,716,705

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actual 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19-20	Variance (Budget-Actuals)	Manager's Forecast
APR	225,193	209,387	213,119	(3,732)	226,059	12,940	
MAY	417,523	403,838	423,932	(20,094)	452,118	28,185	
JUNE	610,329	599,957	644,570	(44,612)	682,176	37,607	
JUL	798,648	797,289	869,247	(71,959)	908,235	38,988	
AUG	983,426	984,779	1,065,411	(80,632)	1,134,294	68,883	
SEP	1,174,220	1,166,696	1,271,148	(104,452)	1,360,353	89,205	
OCT	1,371,052	1,374,012	1,497,358	(123,346)	1,586,411	89,054	
NOV	1,565,176	1,573,646	1,708,009	(134,363)	1,812,470	104,461	
DEC	1,735,836	1,752,197	1,917,274	(165,077)	2,038,529	121,255	
JAN	1,935,568	1,951,055	2,153,502	(202,447)	2,264,588	111,086	
FEB	2,094,330	2,137,218			2,490,646		
MAR	2,288,853	2,389,870			2,716,705		2,716,705



Jan-20

HWCARPK

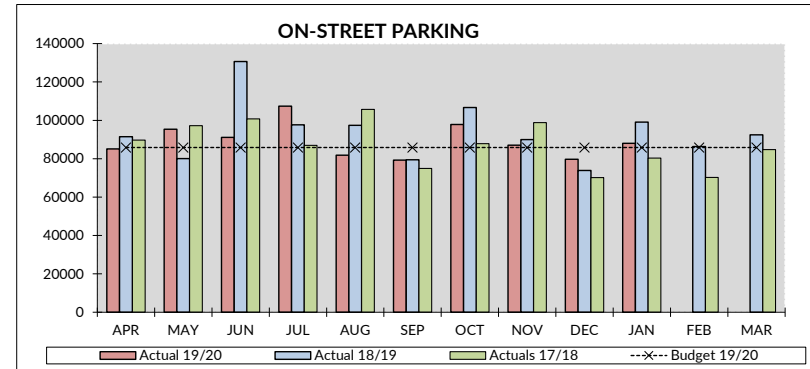
	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	3300	1,821,572	1,869,623	188,425
EXCESS / PENALTY CHARGES	****1/****3	-	-	-
SEASON TICKETS	***2	(597)	(0)	-
SEASON TICKET CAR PARK	3310	319,345	372,944	46,551
OTHER (inc.Res.Pkg)	****9	-	5,520	-
WAIVERS	3404	-	-	-
RENT	94500	13,275	16,500	1,252
Business Permits	3406 /3408	(94)	-	-
TOTAL	2,153,502	2,264,587	236,228	236,228

(0) (0) -

ON-STREET PARKING (HWDCRIM / HWENFORC)

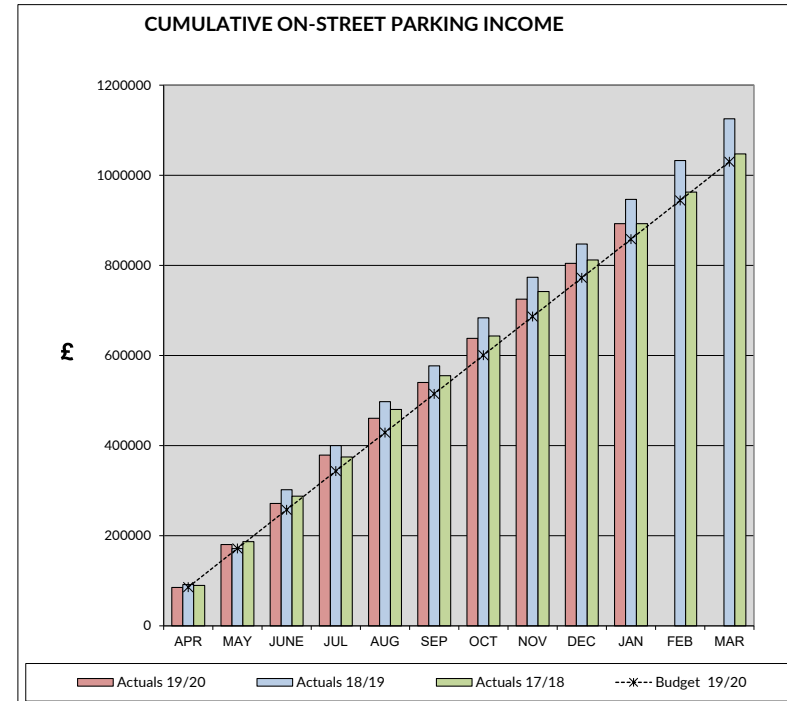
	Actuals 17/18	Actual 18/19	Actual 19/20	Increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	89,694	91,515	85115	6,400	85,845	730	
2 MAY	97,250	80,099	95338	(15,240)	85,845	(9,494)	
3 JUN	100,738	130,688	91102	39,586	85,845	(5,257)	
4 JUL	86,987	97,678	107391	(9,713)	85,845	(21,547)	
5 AUG	105,737	97,434	81797	15,637	85,845	4,048	
6 SEP	74,972	79,445	79308	137	85,845	6,537	
7 OCT	87,843	106,690	97818	8,872	85,845	(11,973)	
8 NOV	98,849	89,993	87032	2,961	85,845	(1,187)	
9 DEC	70,137	73,861	79729	(5,868)	85,845	6,116	
10 JAN	80,326	99,112	88036	11,076	85,845	(2,191)	
11 FEB	70,259	86,373			85,845		
12 MAR	84,739	92,426			85,845		
TOTAL	1,047,530	1,125,314	892,666	53,849	1,030,136	-34,219	1,030,136

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	89,694	91,515	85115	6,400	85,845	730	
MAY	186,944	171,613	180,453	(8,840)	171,689	(8,764)	
JUNE	287,681	302,302	271,555	30,746	257,534	(14,021)	
JUL	374,669	399,980	378,947	21,033	343,379	(35,568)	
AUG	480,406	497,414	460,744	36,671	429,223	(31,520)	
SEP	555,378	576,859	540,052	36,807	515,068	(24,984)	
OCT	643,221	683,549	637,870	45,679	600,913	(36,957)	
NOV	742,070	773,542	724,901	48,641	686,757	(38,144)	
DEC	812,207	847,403	804,630	42,773	772,602	(32,028)	
JAN	892,532	946,515	892,666	53,849	858,447	(34,219)	
FEB	962,791	1,032,888			944,291		
MAR	1,047,530	1,125,314			1,030,136		1,030,136

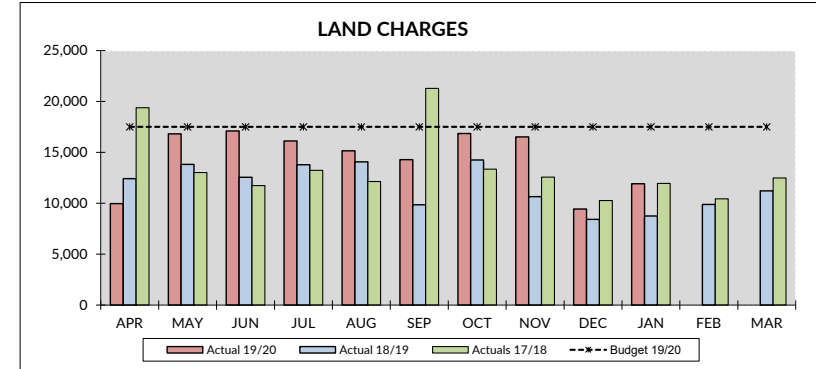


Jan-20

	Actual (Cumulative)	Budget	(Monthly)
HWDCRIM / HWENFORC	290,913	297,645	29,271
PENALTY NOTICES & EXCESS CH/ 3403/****	3404	13,008	9,198
WAIVERS	3406	71,029	44,153
RESIDENTS PERMITS	3300	493,889	431,103
ON STREET PARKING	3408	20,115	76,348
BUSINESS PERMITS	3405	1,757	278
Driveway Access Protection Lines	9999	1,955	-
OTHER			
TOTAL	892,666	858,447	88,036
	0	(0)	0

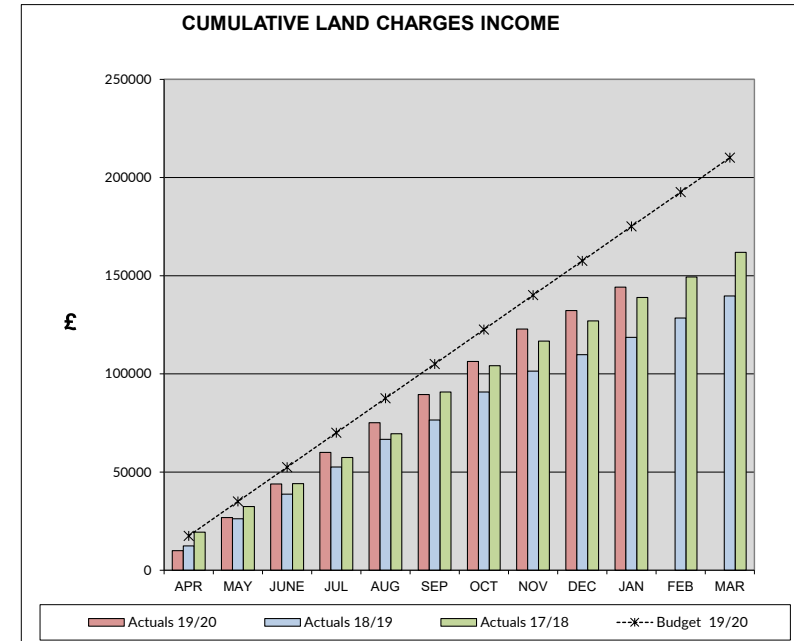
LAND CHARGES (LPLNDCH)

	Actuals 17/18	Actual 18/19	Actual 19/20	Increase / decrease from 18/19	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	19,382	12,416	9,967	2,449	17,511	7,544	
2 MAY	13,025	13,827	16,828	(3,001)	17,511	683	
3 JUN	11,742	12,546	17,112	(4,566)	17,511	399	
4 JUL	13,243	13,782	16,113	(2,331)	17,511	1,398	
5 AUG	12,132	14,070	15,149	(1,079)	17,511	2,363	
6 SEP	21,283	9,855	14,286	(4,431)	17,511	3,225	
7 OCT	13,360	14,249	16,854	(2,605)	17,511	657	
8 NOV	12,568	10,650	16,519	(5,869)	17,511	993	
9 DEC	10,270	8,425	9,444	(1,019)	17,511	8,067	
10 JAN	11,950	8,755	11,917	(3,162)	17,511	5,595	
11 FEB	10,438	9,882			17,511		
12 MAR	12,485	11,220			17,511		
TOTAL	161,879	139,678	144,188	-25,613	210,135	30,924	210,135



LAND CHARGES (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	19,382	12,416	9,967.29	2,449	17,511	7,544	
MAY	32,408	26,244	26,795	(552)	35,023	8,227	
JUNE	44,149	38,789	43,907	(5,118)	52,534	8,626	
JUL	57,393	52,572	60,020	(7,449)	70,045	10,025	
AUG	69,525	66,641	75,169	(8,528)	87,556	12,387	
SEP	90,808	76,497	89,455	(12,958)	105,068	15,612	
OCT	104,167	90,746	106,309	(15,564)	122,579	16,269	
NOV	116,735	101,396	122,828	(21,432)	140,090	17,262	
DEC	127,005	109,821	132,272	(22,451)	157,601	25,329	
JAN	138,955	118,576	144,188	(25,613)	175,113	30,924	
FEB	149,394	128,457			192,624		
MAR	161,879	139,678			210,135		210,135



Jan-20

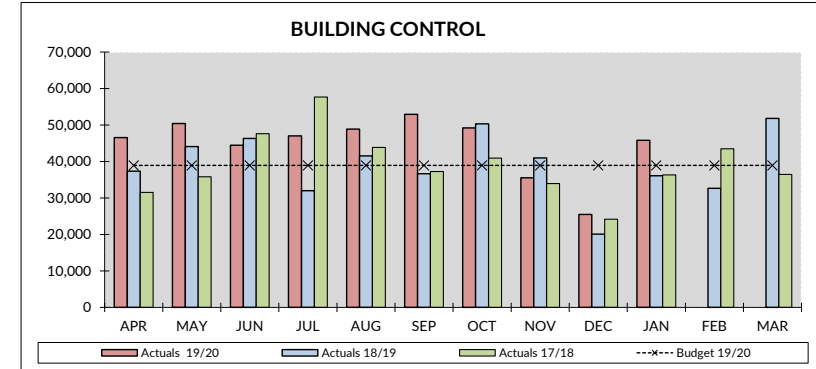
LPLNDCH

Searches Received - Paper
Searches Received - Electronic
Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 19/20)	(Cumulative)
£105	6	3%	6%	132
£86	90	40%	43%	896
£0	129	57%	51%	1,077
TOTAL	225	100%	100%	2,105

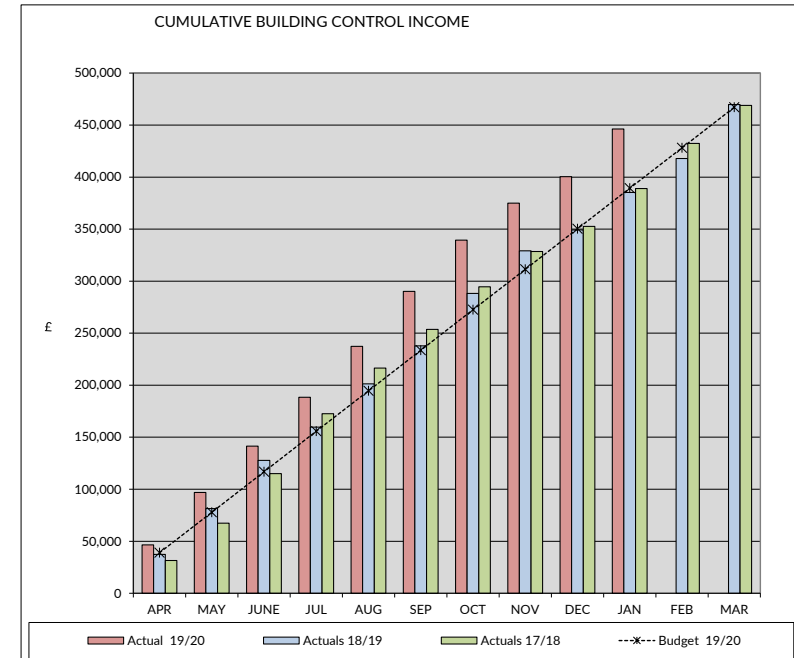
BUILDING CONTROL (DVBCFEE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	31,511	37,342	46,552	(9,210)	38,926	(7,626)	
2 MAY	35,809	44,099	50,427	(6,328)	38,926	(11,501)	
3 JUN	47,602	46,293	44,461	1,833	38,926	(5,535)	
4 JUL	57,651	32,009	47,025	(15,017)	38,926	(8,100)	
5 AUG	43,832	41,516	48,869	(7,353)	38,926	(9,943)	
6 SEP	37,255	36,624	52,900	(16,276)	38,926	(13,975)	
7 OCT	40,902	50,302	49,220	1,082	38,926	(10,294)	
8 NOV	33,940	40,944	35,500	5,444	38,926	3,426	
9 DEC	24,156	20,059	25,489	(5,430)	38,926	13,436	
10 JAN	36,291	36,097	45,786	(9,689)	38,926	(6,860)	
11 FEB	43,486	32,648			38,926		
12 MAR	36,473	51,799			38,926		
	468,910	469,732	446,229	(60,944)	467,110	(56,971)	467,110



BUILDING CONTROL (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actual 19/20	Cumulative increase / decrease from 18/19-19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	31,511	37,342	46,552	(9,210)	38,926	(7,626)	
MAY	67,320	81,441	96,978	(15,537)	77,852	(19,127)	
JUNE	114,923	127,734	141,439	(13,705)	116,777	(24,661)	
JUL	172,574	159,743	188,464	(28,722)	155,703	(32,761)	
AUG	216,406	201,259	237,334	(36,075)	194,629	(42,704)	
SEP	253,661	237,883	290,234	(52,351)	233,555	(56,679)	
OCT	294,563	288,185	339,454	(51,269)	272,481	(66,973)	
NOV	328,503	329,129	374,954	(45,825)	311,407	(63,548)	
DEC	352,660	349,188	400,444	(51,255)	350,332	(50,111)	
JAN	388,951	385,285	446,229	(60,944)	389,258	(56,971)	
FEB	432,437	417,933			428,184		
MAR	468,910	469,732			467,110		467,110



Jan-20

DVBCFEE

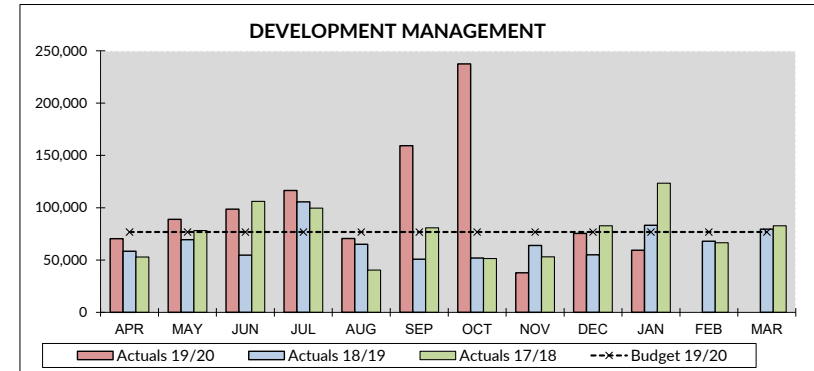
	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	281,529	237,904	28,212
Inspection Fee	3067	160,178	151,354	17,574
Other	9999	3,455		
New Burdens Grant	3905	1,068		
	446,229	389,258		45,786

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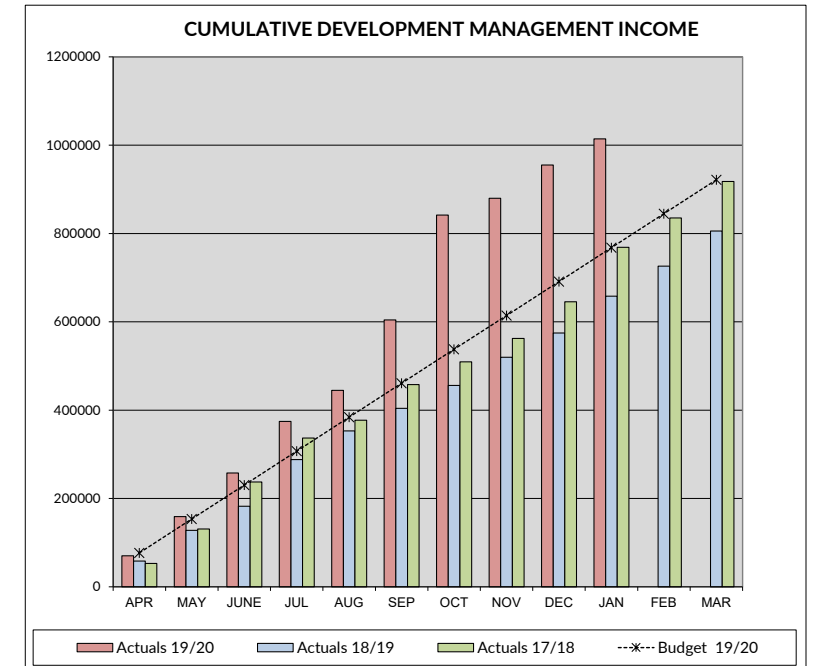
DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 - 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	52,884	58,404	70,363	(11,959)	76,810	6,447	
2 MAY	78,250	69,455	88,827	(19,372)	76,810	(12,017)	
3 JUN	106,124	54,668	98,710	(44,043)	76,810	(21,900)	
4 JUL	99,681	105,667	116,501	(10,834)	76,810	(39,690)	
5 AUG	40,402	64,977	70,614	(5,637)	76,810	6,196	
6 SEP	80,747	50,827	159,361	(108,534)	76,810	(82,551)	
7 OCT	51,400	51,985	237,506	(185,522)	76,810	(160,696)	
8 NOV	53,057	63,941	37,774	26,167	76,810	39,036	
9 DEC	82,753	54,926	75,475	(20,549)	76,810	1,335	
10 JAN	123,499	83,258	59,329	23,929	76,810	17,481	
11 FEB	66,539	67,922			76,810		
12 MAR	82,682	79,480			76,810		
	918,017	805,509	1,014,460	(356,353)	921,722	(246,358)	921,722



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	52,884	58,404	70,363	(11,959)	76,810	6,447	
MAY	131,134	127,859	159,190	(31,331)	153,620	(5,570)	
JUNE	237,257	182,526	257,900	(75,374)	230,431	(27,469)	
JUL	336,939	288,193	374,400	(86,208)	307,241	(67,160)	
AUG	377,340	353,170	445,014	(91,844)	384,051	(60,963)	
SEP	458,087	403,997	604,376	(200,378)	460,861	(143,515)	
OCT	509,487	455,982	841,882	(385,900)	537,671	(304,211)	
NOV	562,544	519,923	879,656	(359,733)	614,481	(265,175)	
DEC	645,297	574,849	955,131	(380,282)	691,292	(263,840)	
JAN	768,796	658,107	1,014,460	(356,353)	768,102	(246,358)	
FEB	835,335	726,029			844,912		
MAR	918,017	805,509			921,722		921,722



Jan-20

CUMULATIVE BREAKDOWN

DVDEVCT/DVDEVRND

	Actual (Cumulative)	Budget (Monthly)
Planning Application Fees	94300/3009	677608
Other	94300/9999	0
Pre-application Fees	94301	81001
Monitoring Fees	94302	9493
RECH-Other A/C'S	98100	
	1,014,460	768,102

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